



**Molly Brassil**  
Director, Behavioral  
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**Molly Brassil** is the Director of Behavioral Health Policy at Harbage Consulting, where she oversees a team of policy consultants and leads a wide range of projects related to promoting behavioral health in California and nationally. Molly has nearly 15 years of health policy experience, focused primarily on and delivery system improvement and integration in California's Medicaid (Medi-Cal) Program.

Before joining Harbage Consulting in 2015, Molly spent four years as the director of public policy for the County Behavioral Health Directors Association of California (CBHDA), the trade association representing California's \$6 billion community behavioral health system. In her role with CBHDA, Molly led efforts to implement the Association's public policy agenda including leading advocacy efforts to inform California's implementation of the Affordable Care Act to ensure access to a robust continuum of behavioral health care for Medi-Cal beneficiaries and low-income individuals purchasing coverage through Covered California, the State-Based Marketplace.

Additionally, Molly led efforts to identify an alternative structure for the delivery of substance use disorder services for Medi-Cal beneficiaries including working intimately with state and county leadership to develop the terms and conditions for the "Drug Medi-Cal Organized Delivery System" pilot program – a section 1115 waiver that received approval from the Centers for Medicare & Medicaid Services (CMS) in 2015.

From 2006 to 2011, Molly served as a deputy director for the California Primary Care Association (CPCA), the trade association representing over 1000 community clinics and health centers in California. In her role with CPCA, she led the Association's regulatory affairs agenda including developing and implementing strategies to reduce policy barriers in the areas of health center (Federally Qualified Health Center) financing, facility licensing, and provider enrollment in public payer programs. Molly successfully worked with the state legislature and administration to develop and implement an alternative community clinic licensing process to enable and expedite the expansion of critical services to underserved areas. She also led efforts to identify and address barriers to behavioral health integration at community health centers including areas where risk of adverse audit consequences hinders best practice.

Before entering the world of health policy, Molly spent a number of years working directly with vulnerable populations as a direct service provider including working in a community health clinic, a homeless/runaway youth outreach program, a supportive services program for individuals with developmental disabilities, and a diversion program for juvenile offenders with mental health conditions.

Molly received her undergraduate degree in anthropology and global studies from the University of California-Santa Barbara and her master's of social work from Sacramento State University. In her spare time, Molly enjoys camping and hiking throughout beautiful Northern California with her husband and two young children.

At the intersection of health care policy, politics and communications.