



Jennifer Ryan

Executive Vice President

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Jennifer Ryan has 25 years of federal, non-profit, private, and academic health policy experience. She joined Harbage Consulting in January 2015 and serves as the firm's Executive Vice President. In addition to her executive and management responsibilities, Jennifer provides strategic and policy advice to state and local government agencies, foundations, community organizations, and health care providers on Medicaid policy, financing and delivery system transformation issues, Section 1115 waivers, and other issues related to the administration of and interaction among public programs. Jennifer has spent her career working to promote the objectives of the Medicaid program.

From 2009 through 2014, Jennifer was part of the leadership team at the Center for Medicaid and CHIP Services (CMCS) within the Centers for Medicare & Medicaid Services (CMS). She most recently served as Director of the Intergovernmental and External Affairs Group. In that role, Jennifer led CMCS' work to maintain strong relationships with states, consumer groups, research and policy organizations, and the provider community. In addition, she guided the Center's communications efforts, including the creation and management of www.Medicaid.gov and www.InsureKidsNow.gov. Jennifer also created and led the State Operations and Technical Assistance (SOTA) initiative, designed to assist states with policy and operational implementation of the Affordable Care Act.

Jennifer spent over two years as the Deputy Director for Policy of the Children and Adults Health Programs Group, serving as Acting Director from December 2012 through July of 2013. In this role, she managed the development of policy guidance implementing the Affordable Care Act, worked closely with states to prepare for the Medicaid expansion, and facilitated the review of Medicaid section 1115 waiver proposals. From 2009 through 2011, Jennifer served as the Senior Advisor to Cindy Mann, CMS Deputy Administrator and Director of CMCS, where she assisted in priority setting, policy development and execution of new CMCS initiatives.

Prior to her time at CMS, Jennifer spent nine years at the National Health Policy Forum at the George Washington University where she convened policy discussions, led site visits for congressional staff, and published numerous policy briefs on Medicaid, Medicare and CHIP. She began her career in the federal government as a policy and legislative analyst focusing on Medicaid eligibility and the implementation of the Children's Health Insurance Program.

Jennifer serves as Vice President (and immediate past President) of the Board of Directors for [Pause 4 Paws](#), a Minnesota-based animal rescue organization, and as an Advisory Committee member for the [Peter Harbage Fellowship](#). Jennifer and her husband and two sons recently relocated to Minneapolis, Minnesota after 22 years in the Washington, DC area.